A Message from Management

In January 2000, the Yokogawa Group set out its corporate strategy under the title "VISION-21 & ACTION-21," defining its top priority as: "The Group aims to contribute toward not only preservation of the global environment in the 21st century and the recycling of resources in society, but also toward achieving a thriving global society." This statement reflects the firm commitment of the Group to environmental management. As an enterprise in a sustainable society, the Group has been practicing:

- Reduction of waste by efficiently using energy and resources and through recycling, with innovative ideas at every worksite; and
- "Green" design, selection of "green" parts and materials, and "green" purchasing, starting at the initial design phase.

Furthermore, we encourage others to implement the environmental solutions that we have developed through our environmental protection activities, in order to expand efforts to protect the global environment.

In fiscal year 2000, our Headquarters achieved "zero refuse for landfill," which is the first step towards achieving a sustainable society, and the entire Group will work to reach the same goal. Next, we will tackle "zero refuse for incineration," with the ultimate goal being to eliminate emissions entirely.

The Group will also make even more information available to the public. We believe that greater transparency, including easy access to environmental information, will strengthen the relationship of trust with our customers.

In line with this policy, this public report summarizes the environmental protection activities of the Yokogawa Group over the last fiscal year. We hope that it clearly conveys our determination and actions, and we welcome your comments.

July 2001



Isao Uchida President and Chief Executive Officer

Asao Uchida